





# Background

Since 2008, NACSA has annually surveyed our nation's authorizers. Along the way, we have learned about current practices, challenges, strengths, and shortcomings in authorizing. Survey findings provide an annual measuring stick for those in the field of authorizing, and they help education decision makers, foundations, legislators, and researchers inform their understanding of the field of charter school authorizing.

Findings from the 2013-2014 school year illustrate a 50% increase in the number of authorizers using at least 90% of NACSA's recommended <u>12 Essential Practices</u>. But, with less than 90% of authorizers stating that they use a mission for quality authorizing, initial five-year contract charter terms, written annual reports, and an expert panel to review applications, there is still work to be done.



## About Authorizers

Tasked with deciding who should be able to start a new charter school, setting expectations and overseeing school performance, and deciding who should continue to serve students or not, authorizers help translate charter school ideas into solid realities for millions of children across our country.

NACSA estimates this year alone, more than 220,000 students have better learning opportunities due to strong authorizing. We say this confidently because authorizers opened 453 new charter schools in 2013-2014—vetted through a rigorous application process—and also closed 210 failing charter schools. Last year, there were 1,053 authorizers in 42 states and the District of Columbia. Collectively, authorizers oversaw 6,440 charter schools serving more than 2.5 million students across the country.

School districts, also called local education agencies (LEAs), make up the largest group of authorizers in the country. In 2013-2014, there were 951 school district authorizers in the country, followed by 47 higher education institutions (HEIs), 19 not-for-profit organizations (NFPs), 18 state education agencies (SEAs), 15 independent chartering boards (ICBs), and three (3) non-education governmental bodies (NEGs), like a mayor or municipality.

Authorizers also vary tremendously in the number of schools they oversee. Over one-half (52%) of all authorizers oversee a single charter school. More than four out of five (82%) authorizers oversee less than five schools. The largest authorizer in the country, by contrast, the Texas Education Agency (TEA), oversees 644 charter schools.



## **AUTHORIZER TYPES EXPLAINED**

- Local education agencies (LEAs) are typically local or countrywide districts, whose school board is the authorizer and makes final decisions
- State education agencies (SEAs) are typically housed in a state's department of education
- Independent chartering boards (ICBs), also known as "commissions" and "institutes," are statewide bodies that have been set up in 15 states for the sole purpose of awarding charters and overseeing charter schools
- Higher education institutions (HEIs) can authorize charter schools in 13 states
- Non-educational government entities (NEGs) are mayors and municipalities that serve as authorizers
- Not-for-profit organizations (NFPs) are currently active as authorizers only in Minnesota and Ohio, although permitted by law in Louisiana and Hawaii



#### **ABOUT NACSA'S ANNUAL SURVEY**

The 2014 survey asked authorizers to complete 113 questions across a range of topics related to charter school authorizing, including application practices, renewal decision-making, and ongoing oversight practices.

NACSA collects data from authorizers of all portfolio sizes, but focuses and reports on "large" authorizers: those authorizers that oversee 10 or more schools. In 2013-2014, there were 103 large authorizers across the country. While they make up only about 10% of all authorizers, they account for oversight of 71% of all charter schools. Eight of these large authorizers oversaw more than 100 charter schools each.

NACSA pays special attention to survey items that inform its *Index of Essential Practices (Index)*. The *Index* consists of 12 practices derived from NACSA's *Principles & Standards for Quality Charter School Authorizing* that describe foundational practices of successful authorizers. The *Index* is used as a tool for authorizer self-evaluation, and is also used by authorizing staff, boards, and lawmakers to improve authorizing practice. The increasing use of *Index* practices is likely resulting in stronger educational options for students. In 2014, 63% of large authorizers reported implementing 11 or 12 *Index* practices – a 50% increase from 2013.



# Available 2014 Data:

### FOR AUTHORIZERS, RESEARCHERS, AND THE MEDIA

NACSA's 2014 survey contains data on 182 authorizers across the country. While we provide complex sets of information to individual authorizers, we are happy to provide aggregated information to other parties interested in advancing quality opportunities for students.

Please contact NACSA's Senior Research Analyst, Sherry Tracewski, at <a href="mailto:sherryt@qualitycharters.org">sherryt@qualitycharters.org</a> for inquiries. If your inquiry topic is not listed in the following sampling of available 2014 survey data, NACSA may still be able to help answer your questions about authorizers or authorizing.

#### **APPLICATION PRACTICES**

- Number and rate of applications received and approved
- Number and percent of authorizers establishing application priorities and preferences
- Degree to which authorizers have specific application criteria or processes for applicants seeking to
  partner with educational service providers, establish alternative education campuses, obtain multiple
  charters or school sites, and open virtual schools
- Extent authorizers use expert panels, what capacities are a part of those panels, and what panel members do
- Extent to which authorizers interview applicants and who from the applicant team they interview

#### **HIGH-STAKES REVIEW AND CLOSURE PRACTICES**

- Number and percent of charters undergoing a high-stakes review
- Charter renewal and non-renewal criteria
- Use of escalating scale of consequences prior to revocation
- Closure rate, including number and percent of closures during the renewal review process and outside of that process (i.e., revoked or surrendered charters)
- Extent authorizer closure decisions are appealed to an appellate body
- Use of protocols that describe closure processes

#### REPLICATION AND EXPANSION

- Number and percent of charters that are replications or expansions
- Use of policies that explicitly promote replication and expansion, and types of practices used to that end

#### PERFORMANCE CONTRACTS AND FRAMEWORKS

- Number and percent of authorizers that sign performance contracts
- Rights and responsibilities articulated in performance contracts
- Use of accountability frameworks and the degree those frameworks are different than state accountability frameworks



#### **OVERSIGHT PRACTICES**

- Financial oversight and monitoring practices, including how and how often authorizers evaluate school financial health
- Use and frequency of school site visits
- Use of public and annual school performance reports, the degree to which they differ from state report cards, and the degree to which they include qualitative data on school practices
- Extent of school board meeting attendance, including how often
- Length of typical charter term

#### STAFFING AND FINANCING

- Future hiring plans
- Number of staff, including number of staff by number of schools and number of students
- How authorizers finance their operations

#### **VIRTUAL SCHOOLS AND ALTERNATIVE EDUCATION CAMPUSES**

- Number and percent of authorizers overseeing virtual schools or alternative education campuses
- Proportion of schools that are virtual schools and alternative education campuses
- Applications received from virtual school and alternative education campus proposals
- Use of alternative accountability systems for alternative education campuses

#### INDEX OF ESSENTIAL PRACTICES

• Number and percent of authorizers implementing any and/or all essential practices

